



discuss and explain internal controls used for a small business

Internal controls are processes and policies that small businesses use to safeguard assets, prevent fraud, ensure accurate financial reporting, and promote operational efficiency. These measures create checks and balances, especially vital for small businesses where resources limit full staff segregation. Implementing them reduces risks like theft, which affects 28% of small businesses. [\[1\]](#) [\[2\]](#)

Key Benefits

Internal controls minimize errors and fraud by separating duties and requiring oversight, helping avoid average losses of \$150,000 from incidents. They build trust with customers and lenders through reliable records and compliance. Owner involvement often serves as a compensating control when full segregation isn't feasible. [\[3\]](#) [\[4\]](#) [\[1\]](#)

Core Types

Small businesses focus on five main categories of internal controls: control environment (ethical tone from leadership), risk assessment (identifying vulnerabilities), control activities (policies like approvals), information systems (secure data handling), and monitoring (regular reviews). These align with frameworks like COSO, adapted for limited resources. [\[2\]](#) [\[5\]](#) [\[1\]](#)

Common Examples

- **Segregation of duties:** Divide tasks like authorizing payments, recording transactions, and handling cash to prevent one person from full control. [\[4\]](#) [\[1\]](#) [\[3\]](#)
- **Reconciliations and reviews:** Match bank statements, receipts, and inventory monthly; owners review statements unopened. [\[6\]](#) [\[1\]](#)
- **Access restrictions:** Use unique logins, limit financial system access, and update passwords regularly. [\[1\]](#) [\[3\]](#)
- **Cash and check controls:** Count registers daily with two people, secure blanks, require dual signatures. [\[4\]](#) [\[1\]](#)
- **Vendor and expense processes:** Approve vendors, mark paid invoices, set purchase limits. [\[2\]](#) [\[1\]](#)

Implementation Tips

Document procedures in a manual and train staff for consistency. Start with owner oversight, randomize audits, and use affordable tech like POS systems. Conduct annual external reviews by a CPA for unbiased gaps.[\[7\]](#) [\[3\]](#) [\[1\]](#) [\[2\]](#) [\[4\]](#)

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1. <https://www.diligent.com/resources/blog/internal-controls-for-small-businesses>
2. <https://www.cpaaustralia.com.au/-/media/project/cpa/corporate/documents/tools-and-resources/business-management/internal-controls-for-small-business.pdf>
3. <https://www.nycadvisors.com/internal-control-for-small-businesses-best-practices/>
4. <https://fitsmallbusiness.com/small-business-internal-controls/>
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9. https://omh.ny.gov/omhweb/resources/internal_control_top_ten.html
10. <https://www.growthforce.com/blog/10-ways-to-reduce-the-risk-of-fraud-best-practices-for-smb-internal-controls>